



WEAVING A BETTER FUTURE FOR QUEENSLAND KIDS







2022-23
YEAR IN REVIEW

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ACKNOWLEDGEMENT OF FIRST NATIONS PEOPLE

The Australian Research Alliance for Children and Youth (ARACY) and the Thriving Queensland Kids Partnership (TQKP) acknowledge the traditional owners and custodians of the lands upon which we live and work, and their continuing connection to land and sea, and to kin, culture and community. We acknowledge that these lands always were and always will be their land. We pay respect to Elders past and present, and First Nations colleagues.

We are privileged to welcome and grow our children and support our families in these places. We acknowledge the gifts of wisdom, culture and connection of thousands of generations.

We also acknowledge the First Nations leaders, advocates and organisations that have fought for children and their rights.

We acknowledge the consequences of adversity and trauma experienced at the hands of systems over generations, and their enduring consequences, as well as the resilience, determination, leadership, generosity and patience First Nations peoples have long demonstrated.

ARACY and TQKP also acknowledges that we have much to learn from First Nation's ways of living, raising children and connecting to kin, culture and country, and from the innovation, integration of knowledges, recognition of the importance of identity and healing, and the experiences of working with, in and despite systems.

TQKP is committed to working in partnership and collaboration as an ally to First Nations' leaders, communities and organisations, and their aspirations and agendas. TQKP signed the Family Matters Queensland Statement of Commitment in early 2020 and continues to engage as an ally to First Nations leaders, organisations and communities.

ARACY supports the Aboriginal and Torres Strait Islander Voice to Parliament being enshrined in the Australian constitution. We seek to see our children thrive. Children are central to the Uluru Statement, and through the Voice to Parliament change can be driven to build a better future.

TQKP FUNDERS AND HOST

TQKP is generously supported by the following philanthropic funding partners:













TQKP has been instigated and is hosted by ARACY - the Australian Research Alliance for Children and Youth.

ARACY performs a unique role of bringing people and knowledge together and helping put both to work to grow capability across the sector, influence decision making and catalyse collective action to help all children and young people in Australia to thrive.

Read more about ARACY here: www.aracy.org.au





FOREWORD AND STATEMENT OF APPRECIATION

TQKP was instigated in mid-2020 by Michael Hogan and Penny Dakin, CEO of ARACY, in collaboration with a growing community of Queensland partners and collaborators. TQKP has since emerged as a coalition and intermediary of systems, organisational and community leaders, practitioners and academics from across Queensland.

The development of TQKP has been supported from the outset by Paul Ramsay Foundation (PRF) through a PRF Fellowship, a PRF Development Grant, and a PRF Grant for Phase 2. This report covers the first year of this second three-year phase of TQKP.

In 2022-23, TQKP has galvanised interest and participation from people across systems that relate to children, young people and families, including health, early learning, education, family support, mental health, disability, child protection, youth, housing and justice. TQKP has also garnered support from the government, not-for-profit, university, philanthropic and corporate sectors.

We wish to express our deep appreciation to the entities who have provided financial support, and the many others, too numerous to name, who have provided in-kind contributions.

Of special note is the support of the Hand Heart Pocket Foundation (HHPF) for its early commitment, for investment to support the backbone team, for helping to coalesce and leverage other investors, for linking us with your partners, and for providing office space for TQKP at peppercorn rent next to the Queensland Funders Hub.

We also wish to express our appreciation for the support provided for TQKP by Queensland Government Ministers, Directors-General and Commissioners; by Vice Chancellors, Deputies, Deans and researchers of all seven of Queensland's public universities; and by the leaders and practitioners from numerous centres, institutes, networks and organisations of all shapes, sizes and sectors.

This support has enabled TQKP to create a space for leaders and practitioners to 'play and learn' together to advance a positive agenda for systems change.

Finally, we note that TQKP has and will continue to be shaped by the voices and lived experience of children, young people and families, and the lived experience and expertise of those who work tirelessly to reduce inequities and advance the wellbeing, development, health and safety of all Queensland's children, young people and families.

Penny Dakin CEO, ARACY

Chair, TQKP Management Board

take.

Michael Hogan Convenor, TOKP

Industry Fellow, UQ

Adj. Prof. QUT

KEY
HIGHLIGHTS
AND
LEARNINGS



MILESTONES IN 2022-23

TQKP has progressed significantly in the first year of Phase 2.

Key highlights:

- 1 Implementation of ten portfolio initiatives has been progressed and key networks, working groups and collaboratives have been established and advanced (see section 6. Phase 2 Portfolio of work).
- 2 Finalisation of the TQKP Charter and the first signed Charter commitments received.
- 3 Key partnership agreements signed with: the Queensland Aboriginal and Torres Strait Islander Child Protection Peak (QATSCIPP), the Queensland Brain Institute (QBI), James Cook University (JCU), Griffith University (GU), Queensland University of Technology (QUT), Palix Foundation, FrameWorks Institute, Mark Davidson Consulting, and Yiliyapinya Indigenous Corporation.
- 4 Finalisation of the foundation modules commissioned from Emerging Minds for the Thriving Kids Brain Builders Initiative.
- 5 Continuing engagement with and strengthening of support for the Queensland Kids Funders Alliance and other interested trusts and foundations.
- 6 Formation of the TQKP Management Board and Leadership Table, with both operating well.
- 7 Finalisation of the TQKP Monitoring Evaluation Learning Adaptation Reporting (MELAR) framework.
- 8 Growth of the TQKP backbone team to a complement of 7.4 FTE employees (8 part-time, 2 full time).











LEARNINGS IN 2022-23

TQKP is committed to enabling learning about human systems change, and to reflecting on our own activities, engagements and processes.

Some of our learning from the implementation of Phase 2 includes:

- 1 The benefit of engaging partners and collaborators about their hopes for Queensland's eco-system for children, young people and their families, and how TQKP can be of service in realising those aspirations. These insights can help move beyond feeling stuck in the status quo and overwhelmed by the complexity of current challenges.
- 2 The worth in developing a 'shared value proposition paper' when initiating a new group to capture discussions, test concepts and develop a consensus to ground prioritisation.
- 3 The value of both 'quick wins' and 'long-games', as well as leveraging what is already happening, including major reform priorities of state and federal governments and key partners and collaborators, to advance systems-level work.
- 4 The frequently expressed frustrations with investment and commissioning processes, the aspirations for reform and the imperative to increase levels of public and philanthropic investment.
- 5 The journey of developing and practising 'systems' and 'learning' mindsets, capabilities and protocols in our partnerships and collaborations.
- The value of convening, brokering and facilitating as increasing numbers of potential partners and collaborators reach out to engage us about their and/or our priorities.
- 7 How establishing and nurturing trust is critical to efficient and effective co-design, co-development and supported implementation. Having partner or collaborator hosted TQKP role/s to lead portfolio Initiatives has been instrumental.

Further, TQKP is continually learning from our engagement with philanthropic organisations. We see a growing appetite for collaborative and systems changing coinvestment, and we facilitate this through our participation in the Queensland Kids Funders Alliance (QKFA), which has arisen from TQKP's establishment.

TQKP continues to connect with and draw from the work of like entities in other jurisdictions. For example, in May 2023, we entered into a Statement of Cooperation between ARACY/TQKP and the Palix Foundation and Alberta Family Wellness Initiative in Canada. We continue to engage with Australian initiatives such as national Early Years Catalyst and The Front Project. We greatly appreciated the opportunity to engage with other Paul Ramsay Foundation partners at the Thriving Children symposium in June 2023.

ABOUT
THRIVING
QUEENSLAND
KIDS
PARTNERSHIP



TQKP's core values of equity, inclusion, integrity, respect and generosity and our operating principles and approach are outlined below.

People-centred

We put the interests, agency, rights, and voices of people – especially children, young people and their families and communities – at the heart of what we do.

Co-creative

We prioritise collaboration and bring a generous, creative mindset to co-produce the results and capabilities available to us.

Integrative & holistic

We value connectivity and take a whole-ofsystems approach. We work to reduce fragmentation and duplication.

Innovative & implementable

We encourage experimentation, innovation, demonstration, sound scaling and embedding.

Equitable

We work to ensure that resources, power and benefits are distributed fairly and used appropriately.

Humbly audacious

We have audacious goals that reflect what parents, our communities and our leaders want for kids, and we approach this with the humble knowledge that none of us alone can achieve them.

Developmental & enabling

We are developmental and we strive to build connections, capabilities and capacities as a result of what we do and how we work.

Inquisitive & appreciative

We question positively and respectfully, listen intently, and discover together.

Rigorous & evidence-based

We value facts, are robust in our methods, are driven by data, evidence and experience, and build and share knowledge.

Always learning & accountable

We model and enable learning and accountability through continuous assessment, reflection and improvement.



TQKP is a Queensland-based intermediary and broker focused on systems change for the benefit of children, young people and families. TQKP brings together a crosssectoral coalition of Queensland leaders, organisations, practitioners, and collaborators working together with the shared purpose of 'catalysing systems to change the odds for Queensland children and young people to thrive.

By working towards this purpose, TQKP is contributing to:

- improving the health, development, safety and wellbeing of all Queensland children, young people, and families;
- disrupting disadvantage, adversity and insecurity; and
- building capabilities, connections and resilience.

The chart below shows how TQKP works in the ecosystem to achieve this purpose.



QLD child, youth and family ecosystem of individuals, families, communities, organisations, sectors, and systems

THE TQKP CHARTER

The TQKP Charter was a significant stepping stone achieved in 2022–23



The Charter describes our purpose, values and approach and invites partners, collaborators and networkers to commit to our shared vision of bringing the disproportionate rates of developmental vulnerability among Queensland children and young people to Australian averages by 2032.

The TQKP Charter was released in late June 2023.



Read the TQKP Charter in full and download a version that can be signed and returned here.



PHASE 2 PORTFOLIO OF WORK



Phase 2 of TQKP is being delivered over the three-year period from July 2022 to June 2025.

Phase 2 objectives

TQKP's Phase 2 objectives are to contribute to improvement in:

- 1 Connectivity and capabilities of leaders and change agents to steward systems and facilitate learning and adaptation
- 2 Connectivity and capabilities of workforces and organisations focused on child and adolescent development, especially neurocapability
- 3 Capabilities and capacities of caregivers and communities to contribute to healthy child and adolescent development, and
- Systems strategies that contribute to child and adolescent development.

Key initiatives

TQKP's work in Phase 2 comprises ten key initiatives:

- Thriving Kids Brain Builders Initiative
- Thriving Kids Data Roadmap
- Thriving First Nations Kids Initiative
- Childhood Builders Initiative
- Thriving Kids Integrated Service Systems Collaborative

- Thriving Kids Framing Initiative
- Thriving Queensland Kids Country Collaborative
- Early Childhood Development Better Systems Roadmap
- Thriving Places, Thriving Kids Initiative
- Smarter Investment Initiative

System Levers

TQKP's portfolio is facilitating initiatives that pull six system levers targeting areas of change that will uplift outcomes for children, young people and families across the ecosystem.

The illustration below shows how each of TQKP's ten Phase 2 initiatives is connected to the system change levers.

	Smarter Investment	Concerted Leadership		Integrated Delivery	Engaged Public & Caregivers	Putting data & learning to work
Brain Builders Initiative		✓	✓	✓	✓	✓
Framing Initiative		✓	✓		✓	✓
Data Roadmap	✓	✓	✓	✓	✓	✓
First Nations Kids Initiative	✓	✓	✓	✓	✓	✓
Country Collaborative	✓	✓	✓			✓
Thriving Places, Thriving Kids	✓	✓	✓	✓	✓	✓
Early Childhood Development		✓	✓	✓		✓
Integrated Service Systems		✓	✓	✓		✓
Childhood Builders		✓	✓	✓		✓
Smarter Investment		✓				✓

THRIVING KIDS BRAIN BUILDERS INITIATIVE (TKBBI)



TKBBI is co-led by TQKP with the University of Queensland's Queensland Brain Institute (QBI), in collaboration with Yiliyapinya, Emerging Minds, Palix Foundation / Alberta Family Wellness Initiative, and other Queensland institutes, agencies and not-for-profits engaged through the Thriving Kids Brain Builders Collaborative.

TKBBI's purpose is to mobilise insights from neuroscience as a lever for workforce, organisational and systems capability uplift across systems and sectors, and communities.

During 2022-23, we have:

- 1 Facilitated co-design of TKBBI
- 2 Negotiated four partner agreements
- 3 Hosted the Alberta Family Wellness Initiative's visit to Queensland with nine events and masterclasses
- 4 Engaged QBI as knowledge and implementation partner
- 5 Contributed to the QUT-led, DoE-funded Ed-Horizon research project, 'Neuro in ECEC'
- 6 Engaged with the Tropical Brain and Mind Foundation and Institute at JCU and CQU
- 7 Commissioned Emerging Minds to develop and host four foundational modules, and
- 8 Supported Yiliyapinya's Deadly Brains initiative.



This partnership will bridge the gap between research and practical application, ensuring all children have access to the support they need to develop and flourish.



– Professor Karen Thorpe, Laureate Fellow, QBI



THRIVING KIDS FRAMING INITIATIVE (TKFI)



TKFI is led by TQKP and the Queensland Family and Child Commission (QFCC) in collaboration with the National Association for Prevention of Child Abuse and Neglect (NAPCAN), the State Library, Children Health Queensland (CHQ), Department of Education (DoE), and FrameWorks Institute, together with Queensland agencies and NFPs engaging in the Thriving Kids Framing Communications Collaborative.

TKFI's purpose is to facilitate broader use of evidence-based framing on child and adolescent development to shift public understanding and support, and build workforce capabilities.

- 1 Convened COVID and Klds Communication Network
- 2 Convened TKFI Sponsor Group and Community of Practice
- 3 Engaged FrameWorks Institute as key partner and critical friend, and
- 4 Collected existing evidence-informed framing materials from Australia, UK and North America.





Nat Kendall-Taylor, CEO, FrameWorks Institute, delivered a workshop on 'Framing for Change', hosted by QFCC in Brisbane, in June 2023. (Photos: TQKP)

THRIVING KIDS DATA ROADMAP (TKDR)



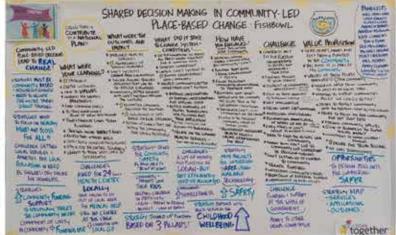
During 2022–23, the Thriving Places, Thriving Kids (TPTK) Network has collaborated with the Queensland Council of Social Services (QCOSS), InfoXchange, SEER, NEXUS Foundation Partner (ISSR, Collaborate for Impact, and ANZSOG), CHQ, Health and Wellbeing Queensland (HWQld), UQ, QUT and GU and others on re-casting the Thriving Kids Data Roadmap initiative. The initial Roadmap was developed in 2021, and the current focus is on place-based data enablers.

The Thriving Kids Data Roadmap's purpose is to harness the power of child wellbeing data and community wisdom, and to reduce gaps and duplicated effort, for communities, investors, providers and decisionmakers.

During 2022-23, we have:

- 1 Participated in HWQld-led Gen-Q Project Steering Group
- 2 Facilitated data access and linkages for Queensland place initiatives
- 3 Supported Australian National Child and Youth Wellbeing Atlas and other national data initiatives
- 4 Established the Thriving Places Data Working Group and negotiated with InfoXChange to co-convene the place-based sub-group of the Data Catalyst Network, and
- 5 Presented at ChangeFest2023 on the TPTK Data Roadmap.





TQKP has actively engaged with various place-based initiatives across Queensland, including Gladstone Region Engaging in Action Together (GRT) and Logan Together. (Photos: TQKP)

THRIVING FIRST NATIONS KIDS (TFNK)



TFNK is led by the Queensland Aboriginal and Torres Strait Islander Child Protection Peak (QATSICPP) with support from TQKP in collaboration with other First Nations organisations, leaders and communities. TQKP has previously signed the Family Matters Statement of Commitment and engaged with the Queensland First Children and Families Board and other First Nations leaders.

TFNK's purpose is to provide a channel for collaborative systems work in alliance with First Nations leaders, organisations, and communities.

- 1 Engaged First Nations researcher Dr Leda Barnett for a scoping review
- 2 Secured investment from the Tim Fairfax Family Foundation and negotiated partnership with QATSICPP
- 3 Engaged First Nations members of TQKP Leadership Table and Management Board,
- 4 Commenced consultations with First Nations organisations, leaders and communities.



THRIVING QUEENSLAND KIDS COUNTRY COLLABORATIVE (TQKCC)

TQKCC is facilitated by TQKP in conjunction with James Cook University (JCU), Central Queensland University (CQU), University of Southern Queensland (UniSQ) and University of Sunshine Coast (UniSC), in conjunction with other country-facing NGOs, government departments and philanthropic funders.

TQKCC's purpose is to provide a channel for collaborative systems work engaging rural and remote Queenslanders.

- 1 Negotiated agreements with The John Villiers Trust (JVT) and Tim Fairfax Family Foundation (TFFF)
- 2 Convened an initial scoping workshop
- 3 Signed MoU with JCU Smithfield to host a dedicated TQKCC role
- 4 Established a Strategic Leadership Committee of representatives from regional universities, and
- 5 Rebooted the Country Collaborative and engaged new collaborators.





TQKCC Lead Jacinta Perry and Katie Norman from Tim Fairfax Family Foundation attended the Isolated Children's Parents' Association Conference in Julia Creek, June 2023. (Photos: TQKP)



THRIVING PLACES, THRIVING KIDS NETWORK (TPTKN)



TPTKN is facilitated by TQKP and supported by Griffith University's (GU) Centre for Systems Innovation and UniSQ's Institute for Resilient Regions, in collaboration with representatives from Cairns South, Yarrabah, Townsville, Gladstone, Gympie, Lockyer, Logan and other places, along with peaks, NFPs, Primary Health Networks (PHN) and Government agencies.

TPTKN's purpose is to support collaborators and catalysts involved in child and youth focused, place-based initiatives across Queensland.

During 2022-23 we have:

- 1 Established and facilitated the Thriving Places, Thriving Kids Network
- 2 Circulated a report from TQKP showcase event at Parliament House in May 2022
- 3 Participated in workshops in Logan, Lockyer, Wide Bay Burnett, and Moreton Bay
- 4 Secured funding support for the Thriving Lockyer Kids Initiative, from the Helping Hands Network Foundation
- 5 Established a partnership agreement with GU Centre for Systems Innovation to support the co-design of the TPTK roadmap
- 6 Contributed to NEXUS Centre design consultations by the Foundation Partner, and
- 7 Contributed to national work on place by ARACY, the Centre for Policy Development, and the Department of Prime Minister and Cabinet.



"

T4L has shifted the way we deliver services to meet the needs identified by the partnership

77

- T4L workshop participant

Over 40 participants attended a workshop with Together For Lockyer (T4L) in December 2022. (Photo: TQKP)

EARLY CHILDHOOD DEVELOPMENT BETTER SYSTEMS ROADMAP (ECDBSR)

The ECDBSR initiative is facilitated by TQKP and supported by a cross-sectoral ECD Better Systems Working Group of leaders from government agencies, NFPs and universities. Support has also been provided by Accenture, and we have also engaged with the Queensland Child & Youth Clinical Network (QCYCN), the Early Years Catalyst, and Centre for Policy Development's Early Childhood Development Council.

The ECD Better Systems Roadmap's purpose is to address systems issues, boost capabilities and align efforts in the first 2000 days across systems and sectors, and between local, state and national levels, including influencing Queensland & Australian Government first 2000 days (F2000D) and early years strategies.

- 1 Produced a state of the ECD systeminsights report
- 2 Facilitated co-design of a first draft ECDBSR
- 3 Participated in Department of Health Clinical Senate F2000D Symposium
- 4 Participated in Queensland Child and Youth Clinical Network Forum
- 5 Participated in the national Early Years Catalyst initiative
- 6 Participated on PRF's Early Childhood Development Expert Steering Group
- 7 Helped broker the Thrive By Five campaign alliance in Queensland
- 8 Contributed to ARACY submissions to the National Early Years Strategy consultations and the Productivity Commission and South Australian Royal Commission ECEC inquiries
- 9 Sponsored a display booth at PeachTree's First 2000 Days Conference
- 10 Contributed to the Logan Early Childhood Workforce Development initiative
- 11 Participated in Logan Together's Walking Together for Logan's Children panel,
- 12 Supported community-based F1000-3000 days initiatives.



THRIVING KIDS INTEGRATED SERVICE SYSTEMS COLLABORATIVE (TKISSC)

TKISSC is facilitated by TQKP with leaders and practitioners from Government, NFPs and universities. This initiative is supported by Mark Davidson Consulting with The Bryan Foundation (TBF), DoE, National Child and Family Hubs Network, Young People with Complex Social Needs Collaborative, Brisbane Youth Services (BYS), Micah Projects, Youth and Family Service (YFS) and others.

TPTKN's purpose is to:

- 1 Identify systems enablers and barriers to integrated delivery and facilitate change initiatives
- 2 Facilitate evidence, capacity building, connection and sharing and adoption of shared frameworks for human capability development, and
- 3 Support innovation and scaling for integrated and developmental service systems.



- 1 Engaged 38 stakeholders in establishing the Thriving Kids Integrated Service Systems Collaborative
- 2 Negotiated a co-contribution from The Bryan Foundation and commissioned a project to develop a Family Hubs Practice Framework
- 3 Convened a cross-sectoral forum on information/data sharing hosted jointly with corporate partner GWI with 30 attendees
- 4 Participated in the Murdoch Children's Research Institute convened National Child and Family Hubs Network
- 5 Jointly coordinated a cross-sectoral forum in Domestic and Family Violence Month to identify issues facing young people experiencing intimate partner violence, and how to address these, and
- 6 Participated in CHQ's Integrated Care symposium.

CHILDHOOD BUILDERS INITATIVE (CBI)



CBI is led by TQKP. A multi-sectoral Sponsors Group is oversighting the Childhood Builders mapping project by Collective Change Consultancy, and an Expert Reference Group is contributing to the Operationalising Resilience Project that has been commissioned from UQ's ISSR.

The purpose of the Childhood Builders Initiative is to facilitate access to robust learning and development opportunities across the Queensland eco-system in:

- 1 Leadership, partnership, place, brains, outcomes and systems stewardship
- 2 Child, youth, family and community development
- 3 The power of integrative and developmental frames and tools such as The Nest, The Common Approach, Restacking the Odds, the Three Principles of the Harvard Centre on the Developing Child, The Resilience Scale, Family Partnerships and others.

- 1 Participated in the DoE-led C4C Deputy Directors-General Steering Group
- 2 Contributed to design of the DoE-led C4C Leadership and Partnership Capability Development Program
- 3 Commissioned a project to map current offers, and
- 4 Commissioned an evidence review of resilience-based frames and tools.



SMARTER INVESTMENT INITATIVE (SMI)



SMI is an emerging initiative facilitated by TQKP with the TQKP Leadership Table, in collaboration with JCU, the Queensland Kids Funders Alliance (QKFA) and input from other collaboratives.

The Smarter Investment Initiative's purpose is to promote:

- 1 Investment in what matters and what works in ways that values evidence and delivers value
- 2 Integration across the investment system through co-investment and commissioning for outcomes and impact, and
- 3 Processes that support collaboration, community voices and self-determination and that reduce waste.

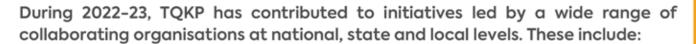
- 1 Commenced identifying key materials, scoping issues and engaging key stakeholders
- 2 Supported ARACY's contribution to the Investment Dialogue for Australia's Children (IDAC)
- 3 Co-drafted Statement of Cooperation between QKFA and Queensland Government
- 4 Engaged through JCU with the Queensland Plan Ambassadors Council, the Department of the Premier and Cabinet and Treasury, and
- 5 Prepared for a facilitated deep dive by the TQKP Leadership Table.



OTHER
INITIATIVES
AND
ACTIVITIES



OTHER INITIATIVES & *ACTIVITIES IN 2022-23



- Peachtree's Early Years Lived Experience Conference
- Queensland Government's 2032 Olympic and Paralympic Legacy survey and consultations
- Play Matters Australia's advocacy for a Queensland Plays Strategy
- Children's Health Queensland's Integrated Care symposium
- Hand Heart Pocket's Annual Forum
- PAFRA's International Congress on Evidence-based Parenting Support (I-CEPS)
- Qld Clinical Senate's First 2000 Days Symposium
- ChangeFest 2023

- ARACY's submission to Australian Government's Care and Support Economy consultation paper
- Queensland Plan Ambassadors Council dialogue on place and investment
- Queensland Family and Child Commission's Advisory Council
- Mater Research-led Queensland Family Cohort Study
- ARACY submission to Commonwealth Treasury's Measuring What Matters discussion paper
- Queensland Child & Youth Clinical Network's 2023 forum
- PRF's Thriving Children: Connecting for Change Symposium
- Minderoo Foundation's Thrive By Five campaign development in Queensland

Additionally, TQKP has provided support to a range of research projects and grant applications that align with our vision and approach.

Opportunities

A number of opportunities have emerged for TQKP during 2022-23.

Additional funding contributions have been made to TQKP including:

- 1 A \$300,000 grant over two years from the Helping Hand Network Foundation for the Thriving Lockyer Kids Initiative
- 2 A one-off \$275,000 rising costs of operating grant from Paul Ramsay Foundation, and
- 3 \$75,000 over three years subsidy for a secondment from Health and Wellbeing Queensland.

EVALUATION AND LEARNING

MELAR



The TQKP Monitoring, Evaluation, Learning, Adaptation and Reporting (MELAR) framework has been further developed during 2022–23. Version one was developed by March 2023 with a second version developed over the last three months of this period.

TQKP's MELAR framework covers five key components:

1 Shared systems measures:

Where we seek to understand the opportunities and propose recommendations for shared system measures.

2 The partnership:

Where we seek to understand the characteristics of TQKP as a whole, the nature and drivers for engagement and the value realised

3 Systems change:

Where we seek to understand and learn about working towards system changes across TQKP's system levers

4 TQKP portfolio:

Where we seek to understand TQKP's role in enabling initiatives and trends and learnings emerging from TQKP's work

5 TQKP Programs and Projects:

Where we seek to understand TQKP's role in enabling Program Initiatives to occur and achieve relevant outputs and outcomes

Implementation of the TQKP MELAR is led by TQKP with support and expert advice from ARACY, QUT and other partners. To date, we have collected data at the Programs and Projects level and are ready to commence our annual Partnership Survey.

We work closely within TQKP to optimise collection of information that documents our contribution towards achieving our goals and use learnings gained to adapt our approach when needed. Our team, supported by QUT, is working on building an evidence base around using a systems change approach as an intermediary and documenting TQKP evolution and progress.

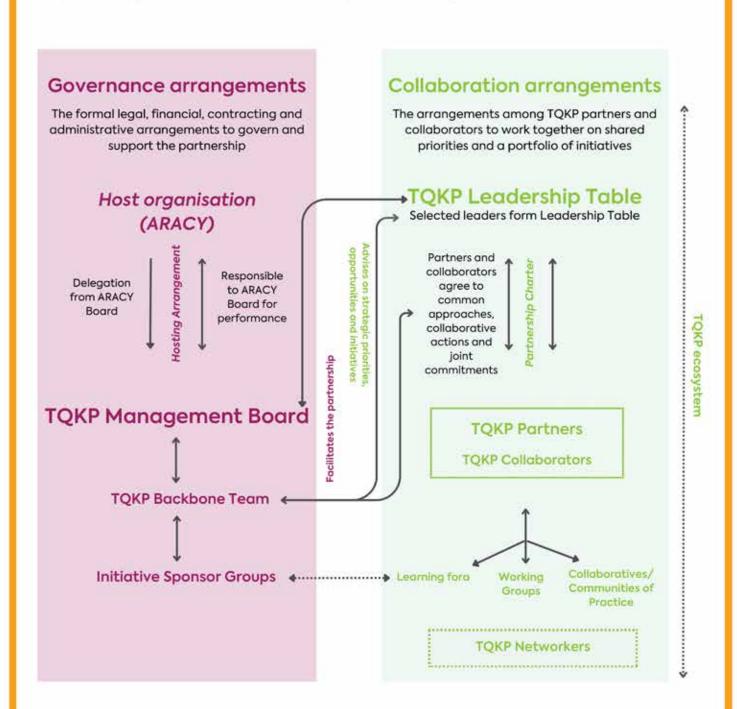
In addition, in 2022–23, Paul Ramsay Foundation, TQKP's major funding partner, has commissioned ARTD Consultants, in conjunction with ISSR at UQ, to develop and undertake an independent evaluation of TQKP over Phase 2.



GOVERNANCE
AND
COLLABORATION



TQKP established revised governance and collaboration arrangements to involve its partners and collaborators in Phase 2. The two key bodies are the TQKP Management Board and the TQKP Leadership Table.



MANAGEMENT BOARD

The key governance forum is the TQKP Management Board which was formed in July 2022 through an Expression of Interest (EoI) process.

The Board comprises eight senior leaders from key sectors, with some change following the addition of a representative from the tertiary education sector. EoIs have been sought for a nonprofit representative following a resignation. Board meetings are held every two months, with seven held in 2022–23.

As at June 2023, members of the Management Board are:



Penny Dakin Chair



Sara Parrott



Lucille Chalmers



Geoff Woolcock (commenced April 2023)



Simone Jackson



Grant Webb



Hawa Mohammad



Kirsty Dixon (resigned June 2023)

LEADERSHIP TABLE

The TQKP Leadership Table (LT) was established in late 2022, engaging a diverse group of 30 leaders from Aboriginal and Torres Strait Islander communities, collaborating entities and other community and organisational leaders. The LT includes four First Nations leaders – Ruth Fagan, Mena Waller, Garth Morgan and Sheryl Batchelor.

This is a key strategic advisory and collaboration forum for TQKP. After a welcome meeting in 2022, two further meetings have occurred in the first half of 2023, with deep dives into 'smarter investment' and 'early childhood development'. Members have also been engaged in Phase 2 initiatives.

More information about TQKP governance, including biographies of the Management Board members and the Backbone Team, can be found <u>here</u>.

Collaboration opportunities

Opportunities for partners and collaborators to be involved in TQKP initiatives include collaboratives, working groups, alliances, communities of practice and learning fora. All TQKP work is and will be advanced through collaborations.

TQKP networkers have grown steadily over 2022–23. TQKP's subscriber list grew to 1,158 and our LinkedIn followers increased to 2,265.



Selected LinkedIn metrics for the period July 2022 - July 2023 (Source: LinkedIn)

FINANCIAL REPORT



FINANCIAL REPORT



In 2022–23, the first year of Phase 2, TQKP spent \$2.11 million. TQDP will carry forward a significant surplus into 2023–24. This was the result of a combination of phased recruitment and initiation of projects, and additional income received that had not been budgeted for.

Key expenditure items in 2022-23 included:

1 Employee expenses: \$994,129

2 Other operating expenses: \$189,863

3 Innovation and development initiatives: \$933,849



TQKP's Profit and Loss statement for 2022-23 is included on the following pages.

ARACY's audited Annual Financial Statements incorporate financial reporting for TQKP. When published, these will be available via www.aracy.org.au.



Profit and Loss

Australian Research Alliance for Children & Youth Limited For the 12 months ended 30 June 2023

Project Job Code is 692000 - Thriving Kids Queensland, 692200 - TKQP - Country QLD Collab Initiative, 692300 - TKQP - First Nations Eng & Pship Lead, 692400 - TKQP - Family Hubs Practice Network.

	12 MTHS TO 30 JUNE 2023	2022-23 TQKP BUDGET	BUDGET VARIANCE	% OF BUDGET SPENT
Trading Income				
Thriving Queensland Kids Partnership	2,116,815	2,984,000	(867,185)	71%
Total Trading Income	2,116,815	2,984,000	(867,185)	71%
Gross Profit	2,116,815	2,984,000	(867,185)	71%
Other Income				
Donations - TQKP	1,500	-	1,500	
Total Other Income	1,500	9	1,500	,
Operating Expenses				
Resourcing				
Salaries	808,338	940,059	(131,721)	86%
ARACY Staff Cost	79,030	87,490	(8,460)	90%
TQKP - Resourcing - Salaries - Leave Provision	49,557	· ·	49,557	
Travel	27,171	19,000	8,171	143%
Staff Amenities	· ·	3,000	(3,000)	
Training and Development	7,851	15,000	(7,149)	52%
Resourcing - Other	22,182	30,000	(7,818)	74%
Total Resourcing	994,129	1,094,549	(100,420)	91%
Office, Supplies & Technology				
Office - Other	1,600	×	1,600	
Stationery	2,794	4,000	(1,206)	70%
Telephone & Internet	99	2,000	(1,901)	5%
Software	17,594	20,300	(2,706)	87%
Hardware	25,566	21,100	4,466	121%
Total Office, Supplies & Technology	47,653	47,400	253	101%
Establishment				
Software & Technology	252	25,000	(24,748)	1%
Total Establishment	252	25,000	(24,748)	1%
Engagement & Communications				
Writing/Editing	9.	3,000	(3,000)	
Policy and engagement - other	6,727	10,000	(3,273)	67%
Design	13,051	75,000	(61,949)	17%
Event Management & Support	11,864	27,750	(15,886)	4396
Total Engagement & Communications	31,643	115,750	(84,107)	27%
Monitoring, Learning & Evaluation				



	12 MTHS TO 30 JUNE 2023	2022-23 TQKP BUDGET	BUDGET VARIANCE	% OF BUDGET SPENT
Development		50,000	(50,000)	2
Other		25,000	(25,000)	
Total Monitoring, Learning & Evaluation	9	75,000	(75,000)	
Innovation & Development Initiative				
Brain Builders	685,027	500,000	185,027	137%
Framing Initiative	26,000	125,000	(99,000)	21%
Community Leadership & Partnership Dev Initiative		100,000	(100,000)	
Data Roadmap	*	150,000	(150,000)	-
Country QLD	4,441	170,000	(165,559)	3%
First Nations	142,500	200,000	(57,500)	71%
ECD Roadmap	10,000	100,000	(90,000)	10%
Places	26,641	30,000	(3,359)	89%
Program Establishment	33,000	10,000	23,000	330%
Childhood Builders	6,240		6,240	
Total Innovation & Development Initiative	933,849	1,385,000	(451,151)	67%
Other				
Insurance	2	7,200	(7,200)	
HR, Payroll and Admin Services	110,790	85,073	25,717	130%
Contingency	*	96,488	(96,488)	
Total Other	110,790	188,761	(77,971)	59%
Total Operating Expenses	2,118,315	2,931,460	(813,145)	72%
et Profit	2	52,540	(52,540)	

2023 YTD P&L - TQKP Australian Research Alliance for Children & Youth Limited







Thriving Kids Hub, Mosaic Building, Level 1, 826 Ann Street, Fortitude Valley QLD 4006



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